

Dana-Farber Cancer Institute is a nonprofit specialty hospital dedicated to pediatric and adult cancer treatment and research, primarily in an outpatient setting, located in the Metro Boston region. It is a teaching affiliate of Harvard Medical School. It is one of 41 Comprehensive Cancer Centers in the US, designated by the National Cancer Institute. Dana-Farber Cancer Institute provides the majority of its care in an outpatient setting, and had approximately 1,200 inpatient discharges compared to approximately 260K outpatient visits in FY15.

At a Glance

Overview / Size

| | |
|----------------------------------|--|
| Hospital System Affiliation: | Not Applicable |
| Change in Ownership (FY11-FY15): | Not Applicable |
| Total Staffed Beds: | 30 |
| % Occupancy: | 88.0% |
| Special Public Funding: | Not Applicable |
| Trauma Center Designation: | Not Applicable |
| Case Mix Index: | 1.73, < cohort avg. (1.83); > statewide (1.00) |

Financial

| | |
|---------------------------------------|-----------------|
| Inpatient NPSR per CMAD: | \$15,982 |
| Change FY14-FY15: | -2.7% |
| Inpatient:Outpatient Revenue in FY15: | 5%:95% |
| Outpatient Revenue in FY15: | \$662,616,030 |
| Change FY14-FY15: | 8.3% |
| Total Revenue in FY15: | \$1,170,583,356 |
| Total Surplus (Loss) in FY15: | \$4,661,503 |

Payer Mix

| | |
|---------------------------------|---|
| Public Payer Mix: | 43.5% (Non-HPP* Hospital) |
| CY15 Commercial Relative Price: | 1.50 |
| Top 3 Commercial Payers: | Blue Cross Blue Shield of MA Harvard Pilgrim Health Care Aetna Health |

Utilization

| | |
|--------------------------------------|---------|
| Inpatient Discharges in FY15: | 1,258 |
| Change FY14-FY15: | 18.8% |
| Emergency Department Visits in FY15: | 00 |
| Change FY14-FY15: | |
| Outpatient Visits in FY15: | 259,573 |
| Change FY14-FY15: | 3.0% |

Quality

| | |
|---|----------------|
| Readmission Rate in FY15: | Not Applicable |
| Change FY11-FY15 (percentage points): | - |
| Early Elective Deliveries Rate (Jan 2015-Jun 2016): | Not Applicable |

Services

What were the most common inpatient cases (DRGs) treated at the hospital in FY15? What proportion of the region's cases did this hospital treat for each service?

This graph has been suppressed, as the hospital provides the vast majority of its services on an outpatient basis. in FY15, this hospital reported 136,703 infusion treatments and over 259,000 outpatient visits.

--- Hospital (1,258) = 0% of total regional discharges

Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?

This graph has been suppressed, as no community accounted for more than 2% of the hospital's total discharges.

Quality

What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?

This measure is not applicable to the patient population treated at this specialty hospital.

How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?

Data is not available for these measures.

For descriptions of the metrics, please see the technical appendix.

2015 HOSPITAL PROFILE: DANA-FARBER CANCER INSTITUTE

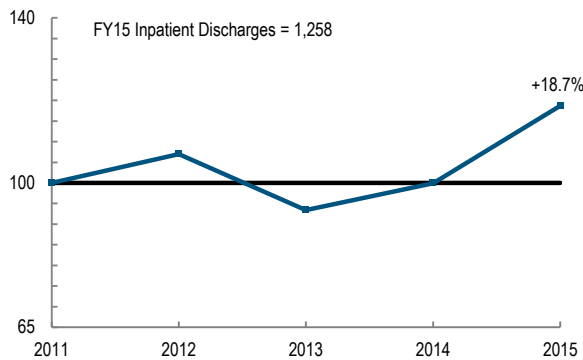
Cohort: N/A - Specialty Hospital

Key:

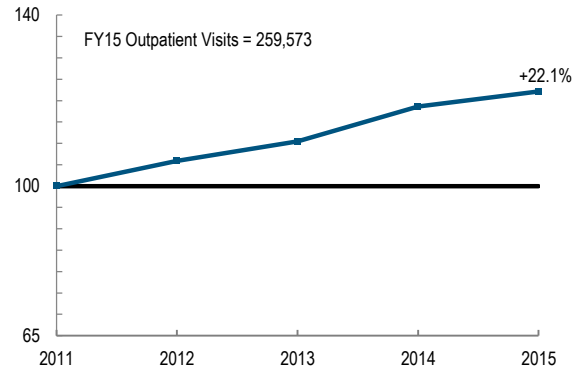
■ Hospital

Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY11? (FY11=100)

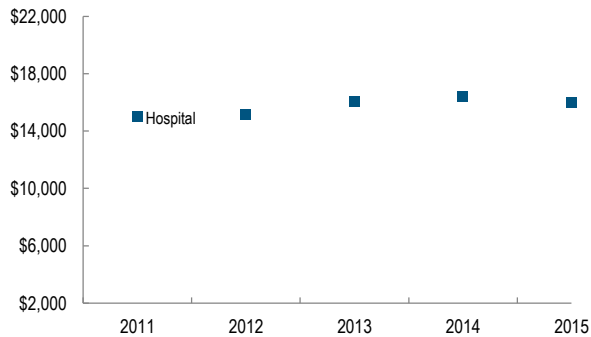


How has the volume of the hospital's outpatient visits changed compared to FY11? (FY11=100)

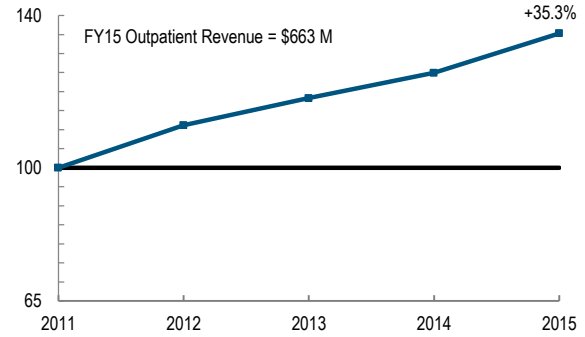


Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY11 and FY15?



How has the hospital's total outpatient revenue changed compared to FY11? (FY11=100)



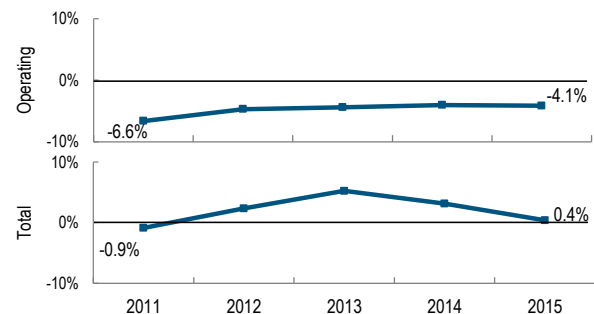
Financial Performance

How have the hospital's total revenue and costs changed between FY11 and FY15?

Revenue, Cost, & Profit/Loss (in millions)

| FY | 2011 | 2012 | 2013 | 2014 | 2015 |
|-----------------------|----------|----------|----------|----------|----------|
| Operating Revenue | \$ 903 | \$ 938 | \$ 975 | \$ 1,019 | \$ 1,117 |
| Non-Operating Revenue | \$ 55 | \$ 71 | \$ 104 | \$ 79 | \$ 53 |
| Total Revenue | \$ 959 | \$ 1,008 | \$ 1,078 | \$ 1,098 | \$ 1,171 |
| Total Costs | \$ 967 | \$ 985 | \$ 1,022 | \$ 1,064 | \$ 1,166 |
| Total Profit (Loss) | \$ (8.5) | \$ 23.4 | \$ 56.2 | \$ 34.6 | \$ 4.7 |

What were the hospital's total margin and operating margins between FY11 and FY15, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

* High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.